

Template Proxy Letter Under the Terms of Article 23 of Portuguese Securities Code
(Código dos Valores Mobiliários)

To the
Chairman of the Shareholders' General Meeting of
RAMADA INVESTIMENTOS E INDÚSTRIA, S.A.
Rua Manuel Pinto de Azevedo, 818
4100-320 PORTO
Portugal

[Date]

[...] (shareholders' identification: name or company name, tax identification number or company number, address or head office), holder of [...] shares, appoints [...] or [...], holder of the tax identification number [...], to represent him/her in the Shareholders' General Meeting of the Company, convened for the 22nd of November 2024, at 10:30 hours, in its head office, granting him/her powers, in this General Meeting, regarding all items on the agenda mentioned in the Notice of Meeting, or any other items added to the agenda, to vote as he/she may deem suitable.

Signature and ID number
or
Name and capacity